

CMCP2021 ANNUAL BUSINESS CONFERENCE

GC ROUNDTABLE ON INCLUSIVE LEADERSHIP (VIRTUAL)

Wednesday, September 29, 2021, 10:45 a.m. - 12:00 p.m.

CA MCLE credit: 0.5 hour (Recognition and Elimination of Bias credit)

This GCs – only meeting will provide a reserved space for candid discussion and shared learning about leading and managing DEI efforts. Potential topics include:

- Supporting internal identity groups and diverse attorneys
- Addressing structural challenges in retaining and developing diverse leaders
- Responding to internal and external calls for responses on social justice issues
- Increasing self-awareness and skills in communicating across racial and other differences and about diversity and equity issues

Panel Discussion:

- What has worked or been a roadblock in driving diversity in your department and company?
- How do you get support for your work on DEI re law firm diversity and internal efforts from your boss?
- Have you had to handle resistance from some groups about attention being given to other groups?
- What can a GC do to get more comfortable talking about DEI, especially racial equity?
- Are DEI consultants helping you in your DEI efforts, and how?
- How do you get your law firms to be real partners in driving DEI versus following your lead?

Breakouts:

- What's the best and worst advice you've received about managing DEI?
- What would take you to the next level in feeling competent in managing and leading DEI?
- How can you/we build accountability into a legal team's DEI effort?

Bibliography:

Bourke, Juliet, and Andrea Titus. "The Key to Inclusive Leadership". Harvard Business Review. March 6, 2020. https://hbr.org/2020/03/the-key-to-inclusive-leadership

Cooper, Terri. "6 Signature Traits of Inclusive Leadership". Harvard Business Review. January 22, 2018. https://hbr.org/sponsored/2018/01/the-six-signature-traits-of-inclusive-leadership

Furhmans, Vanessa, and Te-Ping Chen. "What's Keeping Black Workers From Moving Up the Corporate Ladder?. Wall Street Journal. February 21, 2021.

https://www.wsj.com/articles/whats-keeping-black-workers-from-moving-up-the-corporate-ladder-1161 3926801

Johnson, Erica. "How Corporate Stances On Social Issues Affect The Workplace Culture". Forbes. April 29, 2021

https://www.forbes.com/sites/forbeseq/2021/04/29/how-corporate-stances-on-social-issues-affect-theworkplace-culture/?sh=567f19667a57

Melaku, Tsedale M., Angie Beeman, David G. Smith, and W. Brad Johnson. "Be a Better Ally." Harvard Business Review. November 2020. https://hbr.org/2020/11/be-a-better-ally

Rahim-Dillard, Salwa. "How Inclusive is Your Leadership". Harvard Business Review. April 19, 2021. https://hbr.org/2021/04/how-inclusive-is-your-leadership

Taylor-Kennedy, Julia and Pooja Jain-Link. "What Does it Take to Build a Culture of Belonging?" Harvard Business Review. July 21, 2021.

https://hbr.org/2021/06/what-does-it-take-to-build-a-culture-of-belonging?autocomplete=true

Zenger, Jack, and Joseph Folkman."Leaders Aren't Great at Judging How Inclusive They Are". Harvard Business Review. April 26, 2017.

https://hbr.org/2017/10/leaders-arent-great-at-judging-how-inclusive-they-are